



Fitch Affirms Borets International at IDR 'BB-'; Outlook Stable

Fitch Ratings-London/Moscow-16 April 2018: Fitch Ratings has affirmed Borets International Limited's Long-Term Foreign and Local Currency Issuer Default Ratings (IDR) at 'BB-' and Short-Term Foreign and Local Currency IDRs at 'B'. The Outlook is Stable. Fitch has also affirmed Borets Finance DAC's senior unsecured 'BB-'.

The ratings reflect Borets' lack of geographic, product and customer diversification against the company's high profitability and solid financial profile, with a funds from operations (FFO) margin exceeding 15%. The ratings also reflect the leading position of Borets in a niche market in Russia and globally, stable demand for its key products and a solid share of aftermarket service revenue.

KEY RATING DRIVERS

Strong Position in Niche Market: Borets specialises primarily in production of electrical submersible pump (ESP) systems and is a leading manufacturer globally with a market share of about 28% by installed base and the third largest global player in value terms. Almost all global oil wells rely on artificial lift technology, of which ESP systems contribute about 16% by unit and about 38% by value. Strong position, successful long-term cooperation with major oil producers and high capital expenses in manufacturing facilities act as significant barriers to entry in the company's niche market.

Resilient to Oil Fluctuations: Demand for ESPs has low-to-moderate correlation with oil price fluctuations as these systems are vital for oil producers and funds spent on it are viewed as operating expenses rather than capex. Without ESP systems oil production would be impossible in existing oilfields. Installed ESPs have to be replaced after the end of their average life cycle of two to five years due to the severe environment of a well bore. Resilience of the ESP market to oil price fluctuations provides sustainable revenue generation for Borets in the long-term.

Recurring Revenue Underpins Profitability: The company has a wide network of service centres located close to major oilfields and provides aftermarket services to oil producers globally, but primarily in Russia. Besides aftermarket services the company actively provides rental services of its ESP systems. The rental business is more profitable and rentals are usually contracted over four to six years,

enhancing Borets' profit inflows.

Service and rental revenue has gradually increased as a share of total revenue to 44% in 2017 from 31% in 2012. The company aims to maintain a high share of aftermarket revenue, which will provide further support to business stability. Moreover, Borets plans to enlarge its rental business in Russia, which should support its EBITDA margin in the medium-term.

Weak Diversification: Borets' ratings are constrained by limited geographic diversification, a narrow range of products and customer concentration mainly on Rosneft. Business activity is primarily focused on production of ESP systems for oil extraction, making its revenue sensitive to output of oil producers as key customers of the company. Limited range of products is mitigated by a material share of aftermarket services and rental revenues as well as by the resilient nature of ESP business, resulting in stable demand for ESP in the long-term. Borets derives the majority of its revenue from Russia while revenue generated outside Russia represents 25%-30% of total sales.

Solid Financial Profile: Borets sustainably generates positive free cash flow (FCF) of over 2% and FFO exceeding 15%, which enables the group to repay debt and finance business operations. Solid cash flow generation is a rating positive, which compares Borets favourably with peers.

Moderate FX Risk: The company has some exposure to FX risk. Operating mainly in Russia, Borets' operating costs are exclusively in roubles but about a quarter of revenue is correlated to non-rouble currencies. Furthermore, as the company's bond debt is linked to USD a sharp depreciation of the rouble could lead to a material increase in leverage. Nonetheless, Fitch's base case does not include major movements in the USD/RUB exchange rate.

No Impact from Sanctions: Borets is not currently impacted by sanctions imposed on certain Russian corporates and we do not expect it to be affected in the future. However, as the company is based in Russia, it may become difficult to quickly raise new funding should Russia's political relations deteriorate further. This risk will be treated on a case-by-case basis alongside political developments.

DERIVATION SUMMARY

The ratings of Borets are underpinned by its leading market position in a niche market, stable long-term demand for ESPs produced by the company, higher profitability than peers', a solid share of aftermarket revenue and sustainable FCF generation. However, the ratings are capped by limited geographical and customer diversification, smaller scale of operations versus international peers' and a limited

product range.

Borets is comparable to some of its Russian and foreign manufacturing peers, such as CJSC Transmashholding (TMH; BB-/Positive), JSC HMS Group (HMS; B+/Stable) and Flowserve Corporation (BBB/Negative). Smaller scale of operations versus TMH and lack of diversification versus Flowserve, which constrain Borets' ratings, are offset by a strong position in a niche market with high barriers to entry, a solid financial profile and stable demand for ESPs. Moreover, Borets' higher share of aftermarket revenue, higher profitability and sustainably positive FCF results higher ratings than HMSs.

No country-ceiling, parent/subsidiary or operating environment aspects have an impact on the ratings.

KEY ASSUMPTIONS

Fitch's Key Assumptions within our Rating Case for the Issuer

- Single-digit rise of revenue in 2018-2021 of 4% annually, constrained in the short-term by declining oil production at wells
- Slightly declining EBITDA margin towards historical levels. Nevertheless, EBITDA margin should remain high due to an expanding, more profitable rental business
- Repayment of bonds in line with the maturity schedule
- Capex increase to about 4.8% of revenue in 2018, mainly attributed to rental tools financing as the company expands this part of its business. This figure is expected to ease to about 3.5% of revenue thereafter
- No dividend payments over 2018-2021

RATING SENSITIVITIES

Developments That May, Individually or Collectively, Lead to Positive Rating Action

An upgrade is unlikely unless the business profile improves materially, including a major increase in scale and improvement in geographical diversification

Developments That May, Individually or Collectively, Lead to Negative Rating Action

- FCF margin below 1% on a sustained basis
- Extensive capex, acquisition programme or significant adverse change in the dividend policy
- FFO adjusted net leverage above 3.5x on a sustained basis (2017: 2.5x)
- FFO fixed charge coverage below 3.0x on a sustained basis (2017: 4.5x)

LIQUIDITY

Healthy Liquidity: Borets reported healthy liquidity with unrestricted cash of USD83

million as of end-2017- and unused credit facilities of about USD71 million (RUB4.1 billion). Together it is sufficient to cover expected bond redemption in 2018 of USD133 million. In 2017 Borets successfully placed a new Eurobond of USD330 million to redeem a material share of its previously issued bond via a buyback, which helped to smooth its debt repayment schedule to 2022.

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Summary of Financial Statement Adjustments

-Operating lease expenses were capitalised using a multiple of 6x as the company is based in Russia.

-USD10 million is considered as restricted cash needed to cover working capital swings during a year.

Additional information is available on www.fitchratings.com. For regulatory purposes in various jurisdictions, the supervisory analyst named above is deemed to be the primary analyst for this issuer; the principal analyst is deemed to be the secondary.

Applicable Criteria

Corporate Rating Criteria (pub. 23 Mar 2018)
(<https://www.fitchratings.com/site/re/10023785>)

Sector Navigators (pub. 23 Mar 2018)
(<https://www.fitchratings.com/site/re/10023790>)

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